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CENTRAL INTELLIGENCE GROUP Wasnington, D. C.

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28 July 1947

MEMORA NOUM NUMBER 52

SUBJECT: Call for Estimates Fiscal Year 1949

- 1. All Offices and/or Staff Sections of the Gentral Intelligence Group will submit estimates of required funds for the fiscal year 1949 (1 July 1948 30 June 1949) to the Budget Division, Budget and Finance Branch, A & W, on or before 15 August 1947 for inclusion in the regular budget of CIG.
- 2. Setimates will be submitted in two complete sets in the form and manner hereinafter described with regard to all objects of expenditure.
- 3. Bach Office or Staff Section (except 030) having installations or representatives in any location other than Washington shall submit separate estimates on behalf of the activity at each such location. Similarly, separate estimates are required for each distinct major project in process or proposed, showing fields of work or types of services rendered.
- h. The Budget Division, Budget and Finance Branch, will furnish separately a sample budget for the information and guidance of those responsible for the formulation of the estimates. Budget Division analysts are also available for consultation with administrative officers in connection with the development of Office and Staff Section budgets. Dial Extension 7217

GEIERAL INSTRUCTIONS

- 5. Presentation will be lengthwise of the letter-size pages and adequate left-hand margins will be provided on each page to permit the use of Acco fasteners. The Office or Staff Section estimates must be presented in the same form and order as the sample, but must be prepared in greater detail. Special attention should be given to the preparation of justifications emplaining and supporting the estimates for each object classification of empenditure, emphasizing specific, concrete, factual data and, where possible, citing actual work-load figures. To be useful, a written justification must be understood by all subsequent reviewers. Justification data to be included in the estimates are:
- a. Statement of Authorization from which the functions and activities of the Office or Staff Section are derived, i.e., General Orders, etc.
- b. Statement of Functions and Activities of the Office or Staff Section.

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- c. Statement of Coordination indicating the operating relationships

 Applease Ftransississ 2001 Description indicating the operating relationships

 Office or Staff Section and other departments and agencies of the Government.

- d. Statement of Objectives and/or Accomplishments, actual and proposed indicating need for and value of the service or product, etc. The necessity of the work should be demonstrated. Work measurement and unit cost data should be used wherever possible to relate work load to personnel. Where monthly reports of activity have been maintained, such reports provide a factual basis.
- e. Organization Chart and Functional Chart clearly delineating lines of authority and distribution of activities within the component parts of the Office or Staff Section, supported by individual statements describing the activities of each such component.
- f. Chart showing the flow of work through the various components of the Office or Staff Section. Nork flow charts should clearly denote the flow of projects into and through the various components of each Office or Staff Section and the production or service contributed in the flow by each component. It is unnecessary to go into great detail with regard to the flow of papers and documents through the Office or Staff Section where such data would not contribute to an analysis of its main production goal or objective.

g. Detailed Justification of Vouchered Estimates by Object Classification

(1) <u>Ol - Personal Services</u>

- (a) CIG Form 32-10 shall be used in preparing estimates personnel requirements. Separate sheets shall be used for each organizational unit within each Office or Staff Section, and for a consolidated recapitulation. The recapitulation may include, when necessary, summary totals for large organizational units under each Office or Staff Section.
- (b) Positions will be divided into the following services or groups: Clerical, administrative, fiscal service; professional service; sub-professional service; crafts, protective and custodial service; and unclassified (including employees in permanent positions compensated on an nearly, daily, monthly or annual basis).
- (c) All classes of positions whether occupied by Civil Service, Special Funds, "On Loan" from participating Agencies, or Armed Services personnel shall be listed on Form 32-10 by operating titles in order of authority within the organizational unit. In addition to the operating title, the Civil Service grade and salary shall also be stated for each position. Positions filled by Armed Services personnel will show the incumbent's rank or rating. Positions filled by "On Loan", Special Funds or by permanent Civil Service employees will be appropriately identified as such. Estimates of requirements for other specific types of civilian employees (i.e., temporary, part-time, consultant and WAE) will be shown on Form 32-10 with title, grade and a alary as above. Class identification

will be indicated by a check mark extended into the appropriate specific column for the class (temporary, MAE, etc.). Justification for the need of this personnel will be given in the statement of justification preceding each Form 32-10, including information concerning the anticipated period of service, etc.

(d) Galaries stated on Pora 32-10 shall be annual salaries for a ferty-hour workweak at rates in accordance with the Classification Act of 1923, as assended, and the Federal Employees Pay Act of 1945, as amended by the Federal Reployees Pay Act of 1946.

For fiscal year 1946, selaries for positions already occupied will be reported at the actual rates now being paid. For fiscal year 1949, the salary rates will include such adjustments as are necessary to allow for within-grade advances applicable to that fiscal year.

Salaries for pasitions now vacant and/or to be vacant at the beginning of fiscal year 1949 will be shown at the minimum for the grade during the applicable fiscal years.

- (e) The estimates for all personal services on Ferm 32-10 will be preceded by a justification statement of the requirements for the personnel indicated on the form. The statement will cover all requirements for overtime and night differential. It will also set forth the amount of living and quarters allowances payable to United States citizens employed at foreign installations and the 25% territorial differential allowance payable at installations in the territories. Reference should be made to experience data on production showing qualitative information as to users and use of the product and quantitative data regarding units of production capacity required.
- (f) CIG Form 32-10 may be requisitioned in the normal manner from the Supply Division, Services Branch.

(2) <u>92 - Travel</u>

- (a) Estimates for travel shall include transportation costs, per diem or subsistence during authorized travel status, and other expenses incident to travel which are to be paid by the Agency, either directly or by reinbursement to the traveler. A schedule of travel rates is given in Appendix 2, including cost elements of transportation, per diem, etc., between Sashington and major foreign and demestic points.
- (b) Dellar estimates should be based upon the number of trips to be performed to specific areas, and computed at rates provided by the cost of travel schedule. Complete justification must be furnished in form of statements of purpose for the anticipated travel to and within each area.

- (c) Estimates for employees transferring to installations outside of Washington shall be based upon amounts shown upon the travel schedule. Cost of transportation and per diem up to day of entrance on duty at such installations are included in these rates.
- (d) Gost of transportation and per diem for employees officially stationed at locations outside of Washington, and that of employees transferring from such locations to Washington should be included in the estimates for travel submitted by of for such installations and shall be computed at the estimated scheduled rates.
- (e) Within area travel will be based upon an estimated number of trips to be performed at rates per trip as estimated by the individual Office or Staff Section and shall be supported by a statement of purpose for travel within each area.
- (f) In preparing cutimates for travel, consideration must be given to possible travel of employee dependents. This estimate will be computed on transportation costs only.

(3) 03 - Transportation of Thinks

- (a) Estimates for the transportation of things shall include those charges which are paid or are to be paid directly by the Government and not by the vendor, whether such transportation be by land, air or water; as well as charges for the care of such things while in process of being transported. Such all-inclusive estimates for the transportation of things between Maxhington and various foreign areas are scheduled in Appendix 3.
- (b) Costs involved in the transfer of material, supplies and equipment to be used or issued inside or outside the United States will be included in the estimates of the Services Branch.
- (c) It will be the responsibility of the individual Office or Staff Section to supply justification of transportation costs incurred in the shipment and reshipment of administrative and operational supplies and equipment and household goods and personal effects of employees.

(A) OA - Companientions

- (a) Estimates shall include costs of transmission of messages from place to place, such as tells for land telegraph, marine cable, radio, wireless telegraph, and telephone services, and postage. They shall also include switchboard and service charges and telephone installation costs.
- (b) Retinates for all charges in connection with telephone service in Maghington will be prepared by the Services Branch.

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- (c) Estimates for telephone service in field installations will be prepared jointly by the Office or Staff Section concerned and the Services Branch and shall be reported in the budget estimates submitted by the former.
- (d) Telegram and cable costs estimates will be prepared by the Communications Division, 030.
- (c) Estimates for special services such as teletype, telecrypton, telemeter, direct wire, tis-line service, etc., shall be prepared and justified by the Office or Staff Section having or desiring such service.

(5) 05 - Rents and Utilities

- (a) Estimates shall include charges for rental of space; for heat, light, power, water, gas, electricity, and other utility services exclusive of transportation and communication services.
- (b) Rents and utilities estimates covering all utilities and office and warehouse space now occupied and/or contracted for will be prepared jointly by the Services Branch and the Office or Staff Section concerned and shall be reported in the budget estimates submitted by the latter.
- (e) Estimates for additional space and facilities for the fiscal year 1949 should be prepared and presented with the necessary justification by the Office or Staff Sections concerned.
- (d) Estimates for field offices (except (20) shall be contained in the estimates presented by or for those offices.
- (e) Estimates for rental on a contract basis of special equipment and/or business machines will be fully justified and submitted by the Office or Staff Section concerned. The justification will include a description of the machine or equipment, the rental cost per period and the total estimated cost for fiscal year 1949.

(6) 06 - Printing and Binding

- (a) Estimates shall include printing of forms and letterheads, printing and binding of books, pamphlets, documents, and other publications. Printed forms and letterheads are included under this group.
- (b) Setimates for printing and/or binding of forms, stationery, and routine office supply items will be made by the Services Branch.
- (c) Special or unusual requirements for printing and binding which cannot be handled by CIG reproduction facilities, such as the need for special beletype paper and multiple leafed forms, maps, etc., should be

set forth in detail by each Office or Staff Section, indicating the type of publication or material, the detimated number of items or copies, the unit and total cost of each publication, and the proposed use or distribution.

(7) 07 - Other Contractual Services

- (a) Requirements for procurement on contract of special supplies and equipment and/or special services shall be specifically stated and justified.
- (b) Estimates for photographing and reproduction services, for advertising and publication of notices and for the maintenance and repair of office buildings and warehouse facilities will be submitted by the Services Branch.
- (c) Estimates for requirements of funds for special projects involving other Government Agencies and/or outside concerns shall be stated by specific project costs, identifying costs by object class in the same manner prescribed for the overall budget submission.
- (d) Satimates for additional protection service furnished by the Public Suildings Administration upon a contractual basis will be prepared jointly by the Services Branch and the Executive for Inspections and Security.

(8) OS - Supplies and Materials

- (a) Estimates for normal office supplies and materials will be prepared by the Services Branch.
- (b) Estimates for special supplies and materials peculiar to specific operations will be reported and justified by the Office or Staff Section having such special requirements.

(9) 09 - Equipment

- (a) Estimates for office equipment will be prepared by the Services Branch.
- (b) Estimates for operating equipment peculiar to specific operations will be reported and justified by the Office or Staff Section having such special requirements.
- (c) Estimates for purchase of motor vehicles will be prepared by the Services Branch, and will be supported by a full justification. Where replacement is proposed, the explanation shall set forth the year, model, and body type of the vehicles to be replaced, mileage, kind of use, and other pertinent information. Information must also be given as to the number of old vehicles still to be used and the estimated cost of maintenance and operation of such vehicles.

(10) 10 - Lends and Structures

Estimates covering lands and interests in land, buildings and other structures and permanent improvements and additions when acquired under contract shall be prepared jointly by the Office or Staff Section concerned and the Services Branch, A & M.

h. Employee Esseth Program. Estimates for the cost of operating the agency health program, including the sest of health recas operated by the agency for its employees (and employees of other agencies, if any) will be prepared jointly by the Medical Services Division, Personnel Branch, and the Eudget Division, Endget and Pinance Branch.

i. Special Punds

- (1) Metimates for unveuchered (special funds) for the fiscal year 1949 should be submitted and justified on a project basis, as nearly as possible in the same manner as the Office or Staff Section estimates for youchered funds.
- (2) Justification for each project should include a brief outline of the project, number of personnel and amounts of material and supplies, and where possible the funds devoted to the operation during the past fiscal year; and should be specific in regard to the forecast of personnel and further requirements for fiscal year 1949.

FOR THE DIRECTION OF CENTRAL INTELLIGENCES

25X1A

Colonel, AGD
Executive for
Administration and Management

Attachments: 3

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IBM Machines Remtal

3,000	Rental per month	Total rental per month
Type 031 - Alphabetical Duplicating Funch	25.00	\$ 125.00
Type 055 - Alphabetical Multiple Punch Verifier & each	35.00	1140.00
Type 075 - Card Counting Sorter, Model I, 2 each Multiple Column Selector 150%	60.00	120.00
Type 080 - Card Sorter, with Multiple Column 1 each Selector	50,00	50 .00
Type 077 - Collator, Collator Counting Device 1 each and Alphabetical Collating Device	107.50	107.50
Type 552 - Alphabetical Interpreter 1 each Type 105 - Alphabetical Accounting Machine, 1 each	75.00	75.00
with Net Balance, 2 Digit Selectors, Automatic Carriage, 6 x Distributors	410.0 0	410.00
Type holi - Alphabetical Accounting Michine 100 701 each Same as Type 405 above 25%	435.00	h35.00
Type 513 - Automatic Reproducing Punch Machine, 1 each with 1 Class Selector, 2 Blank and Double Punch Detection Devices, 1 Digit Emitter 5070	120.00	120.00
Type 517 - Gang Summary Funch (independent opera-leach tion) Same as Type 513 above	75.00	75.00 \$1)657.50
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21.	195	90,00